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齊魯大學

濟南山東

SHANTUNG CHRISTIAN UNIVERSITY

SHANTUNG

TSINAN, CHINA

Board Offices

CANADA
290, Queen Street, West
Toronto

UNITED STATES
150, Fifth Avenue,
New York City

BRITAIN
22, Furnival Street,
London, E. C. 4.

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TRANSFER

INDEXED

Officers of the University

HAROLD BALME, F. R. C. S.
President.
JOHN D. MacRAE, B.A., D.D.
Dean, School of Theology
LI TIEN-LU, Ph. D.
Dean, School of Arts and Science
RANDOLPH T. SHIELDS, M.D.
Dean, School of Medicine
S. LUELLA MINER, D. Litt.
Dean of Women
H. R. WILLIAMSON, M.A., B.D.
Director, Extension Department

OFFICE OF THE PRESIDENT

8th September, 1927.

Mr. B. A. Garside,
c/o Central China Universities,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

Your cablegram of August 25th, with regard to your own appointment as China Union Universities secretary, was received. We cabled a reply asking for delay of action until we had had time to discuss the question in the university. Yesterday at the meeting of the Arts Faculty the following resolution was passed:-

"Resolved: That the Arts Faculty, having been requested to release Mr. B. A. Garside for appointment as secretary in the China Union Universities office, regrets that, in view of the importance of Mr. Garside's work in the Department of Education, and his many other contributions to the work of the entire university, it is unable to accede to this request if it implies a permanent appointment. In consideration, however, of the fact that Mr. Garside is now already doing the work of the secretary of the China Union Universities office, and the difficulties involved in forwarding promotion work at this time, the Faculty agrees to the release of Mr. Garside for appointment to this position for one year."

I hope this will meet with your approval and will be a great relief to your office for the time being, and that it will also safeguard the efficiency of the internal operation of the university, which you will spare no efforts to maintain out here on the field.

Yours sincerely,

Li Tien Lu

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Office of the University

ROBERT HARRIS, M.A., D.D.
President
JOHN HARRIS, M.A., D.D.
Dean, Faculty
LI HENGLI, M.A.
Dean, School of Arts and Sciences
BANKSIEE T. MERRILL, M.A.
Dean, School of Education
R. L. HARRIS, M.A., D.D.
Dean, School of Theology
H. F. WELLS, M.A., D.D.
Dean, Faculty of Divinity

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Board of Officers
President
The Dean of the Faculty
The Dean of the School of Arts and Sciences
The Dean of the School of Education
The Dean of the School of Theology
The Dean of the Faculty of Divinity

October 7, 1927

OFFICE OF THE PRESIDENT

Dear Sir,
I have the honor to acknowledge the receipt of your letter of the 2nd inst. regarding the proposed visit of the American Board of Christian Workers to the University.

Your committee of inquiry will report to you in due season. We are glad to hear that the proposed visit will be a most profitable one for the University.

From your letter it appears that the proposed visit will be a most profitable one for the University. We are glad to hear that the proposed visit will be a most profitable one for the University.

I hope this will meet with your approval and that it will be a most profitable one for the University.

Robert Harris

Secretary

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Dean of Women
H. R. WILLIAMSON, M.A., B.D.
Director, Extension Department

OFFICE OF THE PRESIDENT

1st November, 1927.

Mr. B. A. Garside,
China Union Universities,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

Dr. MacRae, the newly nominated President, is ill and has been advised by the medical authorities here to take three months' vacation and has now gone to Tientsin. Dr. C. F. Johnson who has been suggested by the Field Board to assist me in foreign correspondence, at my own request, is yet to be invited by the Senate when it meets in a fortnight or so. Now it falls to my share to get off the minutes of the Field Board meeting to you and others as soon as I can with some brief comments and explanatory notes on some of the actions taken by the Board. I need not say what a pleasure it affords me to write to you even in this formal capacity. We rejoice to think of your being there, forming this happy link between the University and the Governing Board, with the home constituencies it represents, and cultivating a growing interest in the welfare of this institution.

730. Resignation of Dr. Balme. In connection with the discussion of Dr. Balme's resignation a very important point was brought out, viz. that it is extremely uneconomical for the Mission Boards to allow the financial difficulties that some missionaries find themselves in out on the field in connection with supporting their families and providing an education for their children, to interfere with their career as missionaries right at the time when their experience and usefulness are at their best. Instead of easily submitting to the necessity of sending out new missionaries to replenish the working staff on the field, who must always work under the handicap of language and native customs, the older missionaries who are useful and doing important work should by all

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means be kept and adequately maintained. This may not have been the primary reason for Dr. Balme's going home, but it is general knowledge here that several of our staff members have gone home, and one or two are thinking of going, for financial reasons. It is hoped that something may be done immediately by the Boards to relieve the strain for such members as are meeting this difficulty.

731. THE PRESIDENCY. - Dr. MacRae more than anybody else would like to see a Chinese president appointed for the University and made such a strong recommendation that the term of service of the next president be not more than three years, in the event of his being a foreigner, in order that definite steps might be taken to find a Chinese for this post within the shortest possible period of time. In his letter to the Chairman of the Nominating Sub-committee he wrote: "It may prove impossible to discover, or appoint, a suitable Chinese president at present. The Board may be compelled to appoint a foreigner, however far from perfection he may be as a president. In that case I feel strongly that it should be definitely a temporary appointment, in some such terms as 'for three years, or until such time as a suitable nomination of a Chinese for the presidency of the University can be made.' Also there should be appointed forthwith a committee to search for that Chinese president."

733. RELIEF FOR VICE PRESIDENT. - There could not have been a better arrangement made for the correspondence with home Boards in Great Britain and America than to have the assistance of Dr. Johnson, who is naturally an expert for such correspondence because of the work he is now doing as Mission Secretary of the Presbyterian Church, and who commands the confidence of the home constituencies to such an extent as to ensure unabated interest in the University.

734. REGISTRATION. - The Registration Committee of the Board presented a report to the Field Board emphasizing the present political conditions in China and the feeling of some of the Mission Boards in Great Britain and America who are giving serious thought to the wisdom of having any definite steps taken now by the University towards registration. Although there might have been a difference of opinion as to whether or not the present moment is favourable for registration, there was a unanimous desire on the part of all concerned to maintain the Christian character of the University - registration or no registration.

NOV 1 1927

- 3 -

Mr. Garside

742. RECONSIDERATION OF MINUTE 413. - Section 3 of
this minute
is primarily

intended to improve the present procedure, where matters of reappointment and salaries of faculty members are made subjects of discussion in the Faculty, which has always been more or less embarrassing and sometimes defeats the purpose for which this review of service is instituted.

743. SELF-SUPPORT OF DORMITORIES. - The original
recommendation
was to increase

dormitory fees in the three schools from \$5.00 to \$10.00 each semester, which would have made them nearly self-supporting. The mere increase of only two dollars each term, as passed by the Board, will make a difference in the receipts but will still fall short of the total expenditure by several thousand dollars a year.

744. POLICY OF THE UNIVERSITY. - Everybody agreed
to the policy that
all the operations

of the University should be strictly economical. Several members pointed out that the primary purpose of the institution was the training of Chinese leadership for the Christian Church and community, but some stressed the first point (Christian church) and others the second (the community). From information furnished by the University Registrar regarding the teaching load and size of classes, some members thought the number of elective courses could be reduced, and thereby cut the size of the present teaching staff. But two points must be borne in mind in effecting this most desired change. First; the light load of teaching this year should not be considered as normal when in the Arts School we have one hundred less students than in the preceding year. Secondly, in the elimination of courses we should not interfere with the object of giving Chinese youths an adequate and all-round education under Christian auspices to fit them for life either in the Christian Church or in the Chinese community.

With kind regards.

Yours sincerely,

R. T. C. Li

Vice-President.

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Mr. [illegible]

DEPARTMENT OF STATE

Washington, D.C.

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Director, Extension Department

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OFFICE OF THE PRESIDENT

7th November, 1927

Mrs. A. K. Shaw,
Secretary of the Women's Committee,
156, Fifth Avenue,
New York.

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DEC 6 - 1927

TREASURER'S OFFICE

Dear Mrs. Shaw,

You will doubtless have seen from the Minutes of the Field Board of Managers that Dr. MacRae, though nominated President of the University, has been advised by the medical authorities to take three months health leave. Accordingly the duties of the President's Office devolve upon me.

The meetings of our Field Board of Managers and the Council of the Women's Unit were held last week. In the absence of Dr. Miner, Dr. Annie V. Scott, on the recommendation of the Senate, has been appointed acting-dean of women, and she has sent me the following notes on the actions taken by the Women's Council and agreed to by the Field Board:

CWU 25. CHINESE DEAN OF WOMEN AND ASSISTANT DEAN.

The last six months has impressed us anew with the need of a Chinese woman in an administrative capacity. The Women's Unit expects to set in earnest about the matter of securing a Chinese woman who can assume the deanship. If such a person is not available, we hope to secure an assistant dean. We would be very glad if you can assist us in this selection. Among your Chinese friends in the United States we may be able to find just the person we need.

CWU 26. APPOINTMENT OF MISS RANKIN

When Miss Rankin returns to Cheeloo, under regular appointment, she becomes the first Arts Faculty member in the Women's Unit.

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7th November, 1927

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- CWU 25. CHINESE DEAN OF WOMEN AND ASSISTANT DEAN. - The last six months has impressed us anew with the need of a Chinese woman in an administrative capacity. The Women's Unit expects to set in earnest about the matter of securing a Chinese woman who can assume the deanship. If such a person is not available, we hope to secure an assistant dean. We would be very glad if you can assist us in this selection. Among your Chinese friends in the United States we may be able to find just the person we need.
- CWU 26. APPOINTMENT OF MISS RANKIN - When Miss Rankin returns to Cheeloo, under regular appointment, she becomes the first Arts Faculty member in the Women's Unit.

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CWU 27. APPOINTMENTS TO NURSING STAFF - Miss Frances Wilson arrived September 10th

and immediately assumed her duties as Superintendent of the Nurses Training School. At present she is the only full time foreign nurse on our staff in China. The Misses Vanderbilt and Reade are still studying the language, the former doing part-time work in the nursing school. We are delighted to have Miss Wilson with us. We know that if she is given the proper support she will be able to organize and develop the School of Nursing to meet a great need in China. If Miss Wilson is to accomplish her task, the burden of responsibility rests upon us to see that such conditions are provided as will give her good hope of building up an adequate and efficient staff. I consider that the nursing situation in the University Hospital and Nursing School urgently needs the support of the Women's Committee and co-operating Boards in securing foreign nurses.

CWU 29. DR. MARION YANG - Dr. Marion Yang has indicated her intention of accepting this appointment, so we hope to have her with us by the beginning of 1928.

CWU 30. MISS CATHERINE VANCE - The Presbyterian branch of the Women's Committee have been asked to arrange for the appointment of Miss Vance on their quota. We hope very much that this arrangement can be made so that Miss Vance can come to us early in 1928.

CWU 31. AMENDMENT TO INTERNAL REGULATIONS - This amendment is made with the view of more intimately connecting all the work for women students in the University. We hope it will not be many years before all our nurses can take the regular University entrance examination, thus making it possible to make the School of Nursing a School of the University.

CWU 32. DORMITORY ACCOMMODATION - Our order of Financial Needs remains the same as stated by the Council in November 1926, CWU 15, with special emphasis on the need of a salary for a Dean of Women. I wish to call attention to the fact that at present the School of Arts & Science and the School of Theology have no dormitory arrangements for their students. Leonard Hall is a Medical School Dormitory and as such is under obligation to arrange for accommodation for medical students. At present this dormitory is only eight short of its capacity. The indications are that the Schools of Arts and Theology may be called upon to make dormitory arrangements for some of their students next year. The Women's Committee and co-operating Boards have had their attention called to this need (CWU 12).

May I add a personal word to the Field Board appeal for more dormitory accommodation for women students of the University. This is a subject that has been often written about by those who are close to the situation at this end and feel an urgent need for training of woman leadership for the Christian church, schools, hospitals and community service. The same subject must have been repeatedly before your honourable Committee, ever since permission was given the University to receive women students into the Theological School and the Education Department of the School of Arts & Science, in addition to the women students in the School of Medicine. All possible uncertainty about the wisdom of this policy must have been dissipated by the fact that women students are doing good work and helping to maintain a high moral tone in the whole university.

The happenings of the past few months when the political condition looked the darkest, have been instrumental in opening the eyes of the Christian people in China - missionaries and native Christians alike - to the need of more Chinese Christian leaders. In cases where missionaries had to leave their work in the interior, all the work invariably suffered from the sudden change, but some stations were affected less than others just in proportion as there were Chinese Christian leaders to carry on the work in the absence of missionaries.

Women's work in most places had to be abandoned for the time being because of the lack of Chinese women to undertake it. Even in the University we almost had to send all the girls home in March, simply because we could not get a Chinese to serve as Dean of Women for that critical period. The same situation may not arise again in the future, but the need of trained women leaders for the Christian work in China remains just as or even more urgent if we are to enjoy more peaceful conditions in this country. Dr. Balme in his letter to you of November 24th, 1926 stated the situation very clearly in saying: "The problem of devolution is on everyone's lips, and there is going to be a growing movement towards the transfer of responsibility from the foreign missionary to the shoulders of consecrated and well-trained Chinese. This movement has already obtained great impetus so far as men workers are concerned and it will be little short of tragedy if the movement is to be held up indefinitely on the women's side for lack of trained women leaders. We have the plant and equipment, and to a large extent we have the staff. We have the students at our very doors applying for admission. All that it needs is that we should make some provision for extra dormitory accommodation, for the comparatively small expenses of maintenance and for the appointment of a very limited number of women teachers."

Hoping that your Committee will kindly give this appeal your further thought and deliberation, that this need may soon be adequately met.

I am,

Yours sincerely,

Li Tien lu
Vice-President.

LTL/GMH

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Dean of Women
H. R. WILLIAMSON, M.A., B.D.
Director, Extension Department

OFFICE OF THE PRESIDENT

3rd December, 1927.

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

There are no particular queries from yourself to be answered, but no doubt you are as anxious as ever to have news from the campus, even if it is simply to say that all is going on normally.

I have just been writing rather fully to England with regard to some of our financial problems and also on the much discussed questions of Registration and Religious Instruction. As these are also no doubt "live" questions in the U.S.A. I am enclosing copies of my letters to Dr. Weir and to Mr. Wilson for your information.

You will see from my letter to Dr. Weir that I refer hopefully to that Emergency Fund which you are no doubt still trying to secure. We shall be in sore need of it before the end of the financial year to help us to meet the deficit which is bound to occur in the Arts School, chiefly by reason of the drop in receipts from tuition fees, which we foresaw when we first cabled you as to the items for which emergency funds were likely to be required. As you will notice, this item alone has fallen short of our budget figure by \$5,000. Now in addition we have to face the loss of the appropriation from the Lutheran Mission.

Since the meeting of the Field Board about which I wrote you things have gone on very steadily in the University. We have carried out the various recommendations of the Field Board with regard to administration etc. Mr. Hunter has been appointed Acting-Dean of Arts until the end of this semester to enable me to devote my time to the duties of the President's office. Dr. Johnson has been invited to act as advisor in foreign correspondence and you will see that his signature as well as my own is appended to the enclosed letters.

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The Medical School have appointed Dr. Kiang as Acting-Dean during Dr. Shields' furlough and Dr. Ingle as assistant dean. Dr. Shields is expecting to leave at the end of this month, but plans to be back for the opening of term in September.

So far we have not had any news of Dr. MacRae since he left Tsinan. We hope that we may soon be reassured as to his progress and plans for return. By the end of this semester I shall have to be making plans for my visit to Jerusalem, and as you know I have already been granted leave of absence for a year beginning with the spring term.

We are sending you herewith also for your files copy of a letter written some time ago to Mrs. Shaw, covering the minutes of the Field Board which passed through the Council of the Women's Unit.

With kind regards and the season's greetings to Mrs. Garside and yourself.

Yours sincerely,

L. T. L.

Vice-President.

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The Medical School have appointed Dr. Nieng as Acting-
Dean during Dr. Snelde's absence and Dr. Ingie as assistant
Dean. Dr. Snelde is expected to leave at the end of this
month, and plans to be back for the opening of term in Sep-
tember.

So far we have not had any news of Dr. MacCabe since
he left Taiwan. We hope that we may soon be reassured as to
his progress and plans for return. At the end of this
semester I will have to be making plans for my visit to
Hawaii, and as you know I have already been granted leave
for a sabbatical year beginning with the spring term.

We are sending you herewith also for your files copy
of a letter written some time ago to Mrs. Sam, covering the
minutes of the Field Board which passed through the Council
of the Women's Unit.

With kind regards and the Season's greetings to
Mrs. Snelde and yourself.

Yours sincerely,

W. Snelde

Vice-President.

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Director, Extension Department

OFFICE OF THE PRESIDENT

13th December, 1927.

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

I am enclosing for your information copy of a letter which we are sending to Dr. Mason North of the Methodist Episcopal Board. We should be glad if you from your end would approach the Methodist Board once more and urge them to appoint Mr. Baker definitely to the University for work as the head of the English Department. It is essential that we should know as soon as possible whether we may expect him to return to Cheeloo for the beginning of the academic year 1928/29.

If, however, you fail to get any assurance from the Methodist Board that Mr. Baker will be so appointed and sent out, would you be good enough to approach Miss Rankin and ask her to come out as head of the English Department. We have already sent to her a copy of the official invitation of the Field Board for her to return to Cheeloo for work in the English Department of the School of Arts and Science.

You will notice that in the letter to Dr. Mason North we have also mentioned the expense to which the School of Arts & Science has been put to provide substitutes for Mr. Baker during this year. We have no item in our budget to meet this expenditure and we should be very glad if you could lay this matter also before the Methodist Board and get them to reimburse us for this sum. We understand that Mr. Baker has taken a teaching position for this year so that his salary and maintenance will not have been chargeable to his Board and they might see their way to make a grant at least of the sum actually expended in engaging these two teachers.

With kind regards.

Yours sincerely,
Arthur L.
Vice-President.

LTL/GMH

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SHANTUNG

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13th December, 1927.

Dr. F. Mason North,
Methodist Episcopal Board,
150, Fifth Avenue,
New York.

INDEXED

Dear Dr. North,

Since the establishment of the Shantung Conference of the Methodist Episcopal Mission, it has been generally held that there should be the closest cooperation between the Methodist Church in Shantung and the Shantung Christian University, to which they should look for the training of leadership for their church work. We thought the Conference did a very wise thing in appointing Mr. D. C. Baker to the University for the English work in 1925. When he went on furlough he went with the expressed determination of specialising in the teaching of English so as to enable him to undertake the headship of the English Department when he returned to Cheeloo. His sailing for China was delayed several times, the final postponement being entirely due to the political situation in China.

Conditions in Tsinan are now quiet and all foreign members of staff who are in the East have returned to their work here. We should therefore be glad if the Methodist Board could see their way to send Mr. Baker out to China for service in the English Department for the autumn session 1928.

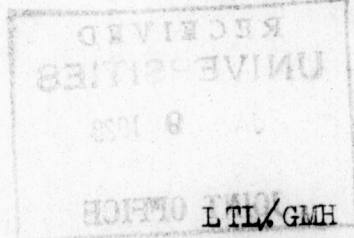
I would also like to bring before you the financial situation which has arisen owing to the non-return of Mr. Baker. At our Board meeting in June we put in our budget the item of the salary of an English teacher, expecting that this would be forthcoming from the Methodist Church here as a salary for the substitute of Mr. Baker, knowing that his return was indefinitely delayed. We were encouraged to do this because of the fact that last spring when Mr. Baker's return was expected and was delayed, the Methodist Church of Shantung gave us the services of Mr. Richard Hanson for the English work, his support also being furnished by the Methodist Church. This year we have engaged two part-time teachers, **one** at \$90 a month and the other at \$50. The whole year's salary of these two teachers will amount to \$1680.

Hoping that we may receive a favourable reply from you at an early date.

Yours sincerely,

(Signed) Li Tien-lu

Vice-President.



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13th December, 1927.

Dr. F. Mason North,
Methodist Episcopal Board,
150, Fifth Avenue,
New York.

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Dear Dr. North,

Since the establishment of the Shantung Conference of the Methodist Episcopal Mission, it has been generally held that there should be the closest cooperation between the Methodist Church in Shantung and the Shantung Christian University, to which they should look for the training of leadership for their church work. We thought the Conference did a very wise thing in appointing Mr. D. C. Baker to the University for the English work in 1925. When he went on furlough he went with the expressed determination of specialising in the teaching of English so as to enable him to undergo take the headship of the English Department when he returned to Chefoo. His sailing for China was delayed several times, the final postponement being entirely due to the political situation in China.

Conditions in Tientsin are now quiet and all foreign members of staff who are in the East have returned to their work here. We should therefore be glad if the Methodist Board could see their way to send Mr. Baker out to China for service in the English Department for the autumn session 1928.

I would also like to bring before you the financial situation which has arisen owing to the non-return of Mr. Baker. At our Board meeting in June we put in our budget the item of the salary of an English teacher, expecting that this would be forthcoming from the Methodist Church here as a salary for the assistance of Mr. Baker, knowing that his return was indefinitely delayed. We were encouraged to do this because of the fact that last spring when Mr. Baker's return was expected and was delayed, the Methodist Church of Shantung gave us the services of Mr. Richard Hanson for the English work, his support also being furnished by the Methodist Church. This year we have engaged two part-time teachers, one at \$90 a month and the other at \$50. The whole year's salary of these two teachers will amount to \$180.

Hoping that we may receive a favourable reply from you at an early date.

Yours sincerely,
(Signed) Li Tien-in
Vice-President.

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Shantung Christian University

December 14, 1927

Dr. Li Tien-Lu,
Shantung Christian University,
Tsinan, Shantung, China.

My dear Dr. Li,

Enclosed is a confirmation copy of a cablegram sent this afternoon. We trust it proved intelligible. I will comment on the three matters covered:-

(a) Miss Miner's Return. Our report here is an answer to your wire of a few days ago. I have inquired of the American Board and find that the medical advisers feel that Miss Miner should remain in America for two or three months more, so she could not hope to get to China before the latter part of March or the first of April.

(b) Inquiry as to Need for Nurses. I raise this inquiry again because a considerable amount of recent correspondence from the field which has reached me indirectly seems to indicate that there must have been a misunderstanding at the time I raised this same question several months ago. On August 25th I inquired by cable "Are you in need of nurses during this year, and if so when and how many?" On August 29th Dr. MacRae replied "Will probably not require nurses." Letters written from the field after my cabled inquiry was received did not comment on the matter, and subsequent correspondence said no more about nurses, so I have not taken any further actions. However, during the last few weeks Dr. Morgan has told of several excellent nurses with considerable experience in China and with fluency in Chinese, whose services we might secure. In most of these cases, the nurses have returned to America because of disturbances in their own work. One nurse in particular, Miss Mollie Townsend, I had in mind on August 25th when my first cable was sent. Miss Townsend has been available all fall, though there is danger that she is lost to us now. This is of course an admirable opportunity to secure splendid nursing talent here in America. If the field desires such nurses, we will do what we can to secure them. Of course the question at once arises as to where support for them is to be secured. Does the field have funds available for their salary in the Medical School budget, or shall we seek to have such appointees included in the regular quota of some of the cooperating mission Boards? How many nurses will be needed, and at what time should they arrive in China?

(c) We note in the minutes of the Board of Managers, Oct. 26th, 1927, M. 756, that Miss Catherine Vance is appointed to the University

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Dr. Li

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Dec. 14, 1927

to have charge of the training of Religious and Social Community workers. The Woman's Unit group here in America have been very anxious to get Miss Vance solidly established on the University staff but have been greatly puzzled to know where her support is coming from. Miss Vance also seems uncertain. We are wondering, therefore, whether the action of the Board of Managers suggests there is some further knowledge concerning support of Miss Vance than we in New York have.

We have received your letter of November 1st, with its valuable comments on the Managers minutes. We are trying to arrange for a meeting of the North American Section of the Board of Governors late next week, and will present the minutes and your comments at that time. I know that the attitude of the Governors will be one of warm interest and appreciation.

We are all very proud of the way Cheeloo has continued to carry on this year in spite of difficulties. It is too bad that the absence of Dr. Balme, Dr. MacRae, and so many other members of the staff has piled up the burdens those of you in charge of the work must bear. Such a serious shortage of assistance increases the danger that others may break down under the excessive demands being made on them. We earnestly hope, and pray, that all of you will be given strength and wisdom for the task. It has been a great source of encouragement to us here in America to know that you have been at the helm during these last months.

The question of registration has, I am sure, been much in the foreground during recent months. There have been rapid developments in dealing with this question here in New York. Since our Shantung Board of Governors acted in April the University of Hanking Board of Trustees have approved a sweeping reorganization of that institution and the Fukien Christian University Trustees have approved reorganization and registration of that institution. In each case all the cooperating missions agreed to reorganization and registration. The West China Board of Governors have agreed to the principle of registration and reorganization there, though some of the details are still to be worked out. Peking has already registered, you know, and is now quietly going ahead with certain details of reorganization. In general the attitude of the Boards of Trustees, and of the cooperating Boards of Missions, has been very liberal and generous. I sometimes feel that if they could keep just a step in advance of the demands, rather than appear to be pushed reluctantly ahead by the pressure of necessity it would be of vastly greater worth to everyone, but on the whole I think our Boards have responded admirably. It seems to me, speaking quite informally, that since both sections of the Cheeloo Board of Governors have formally authorized the Board of Managers to proceed with registration at its discretion, you are quite free to go ahead. While the one Board in America which seemed unwilling to approve immediate steps looking toward registration has not yet seen fit to formally restate its attitude, the fact that it has approved the far more sweeping program of the University of Hanking shows that it is not actively opposed to the principle of registration. And then, too,

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Dr. Li

Dec. 14, 1927

no one or two cooperating Boards have either the legal or moral right to block the expressed desire of the majority. All of which means, of course, that the responsibility for proceeding or delaying rests with the Board of Managers. I am certain that all members of the Board of Governors, and all the cooperating mission Boards have the utmost confidence in the wisdom and judgment of the Board of Managers and will approve whatever steps you take.

We note the great emphasis of the Managers on the need for the most rigid economy this year. Economy is always an admirable virtue, but I am afraid the University this year is forced to go further in economy, due to financial stringency, than is best from the standpoint of efficiency. I am earnestly hoping that the tide will soon begin to turn the other way now. We are having a great revival of interest here in New York on the subject of a united financial appeal, and if that can be started in the next year or two it should furnish needed relief in the not too distant future. I am trying, too, to keep Cheeloo's special needs from being entirely overlooked.

I trust that this will find you happily started on the New Year. I often get very homesick for China, and am looking forward to the time when the job you gave me to do here in America can be completed and I can get back to Tainan.

With best wishes, I am

Very cordially yours,

B. A. Cavide

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SHANTUNG CHRISTIAN UNIVERSITY

1927

At Shantung Christian University, 1927 was a year marked by both difficulty and accomplishment. In addition to struggling with the problems of readjustment to the new conditions now facing all our Christian educational institutions in China, the University was constantly in the midst of warfare, militarism, banditry, and famine.

Yet in spite of these obstacles the University went forward with a minimum of interruption. The semester which closed in January, 1927, set new records for student enrolment. The spring semester began in February with a full attendance, but under increasingly disturbed conditions. During the latter half of this semester all Western members of the staff were required by consular instructions to withdraw to the seacoast. Entire responsibility for instruction and administration was thus suddenly placed in the hands of the Chinese staff, and under their guidance the semester was carried on to a successful close.

The autumn semester opened on schedule with the full university staff once more present. Disturbed conditions and economic depression prevented many students from returning, but even so the enrolment was about seventy-five percent of normal. The autumn semester was uneventful and ended soon after the close of the year with the usual Commencement exercises.

As we look back on 1927 three things stand out clearly:-

First: The ability and loyalty of the Chinese staff. For many years the University has been quietly building Chinese Christian leadership, but few expected that the test of this leadership would come so quickly and under such difficult conditions. Yet throughout an extremely difficult year the Chinese staff carried on with skill and devotion that have rarely been equalled.

Second: The secure place of the University in the hearts of the Chinese people. Amid turbulent cross-currents of political opinion, anti-Christian agitation, and bitter anti-foreign propaganda, all classes of the Chinese people have demonstrated a warm friendliness for the University and a sincere gratitude for the service it is rendering. They have shown in no uncertain manner that the University is loved and welcomed, and holds a permanent place in their midst.

Third: The preeminence of the Christian character and message of the University. As Dr. Li Tien-lu, the Acting President, says, "there may have been differences of opinion on many matters, but there has been a unanimous desire on the part of all concerned to maintain the Christian character of the institution." Over and over again during the year we have found the leaders and the administrative bodies of the institution expressing this determination. The last year has but reemphasized the fact that the University's greatest contribution to China must be its revelation of the spirit and message of Christ.

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SHANTUNG

INDEXED

Shantung Christian University

January 14, 1928

Dr. Li Tien Lu,
Shantung Christian University
Tsinan, Shantung, China.

My dear Dr. Li,

The minutes of the meeting of the North American Section of the Board of Governors on December 21, 1927 have already been mailed to you. A few comments should perhaps be added, though I think the minutes are full and self-explanatory enough to require few additional explanatory remarks:-

Date of Annual Meeting. This has been tentatively set for the middle of March, in the thought that at about that time a number of the American members enroute to the Jerusalem Conference might be passing thru London. It seems very doubtful whether more than two or three American members will be able to attend a meeting at the date suggested, so it is possible that the meeting may be postponed until after the Jerusalem Conference. In that case we might be able to hold the meeting at some time when you could be present.

Actions Arising from Managers' Minutes. You will note that in general these actions are quite similar to those taken by the British Section.

NAS-71 The Section was most hearty in its approval of your appointment as Vice President. A number of the members spoke warmly of the splendid service you have rendered the University during the past five years, and voiced the satisfaction of the Governors that you are leading the University through these very difficult times.

NAS-79 We are doing everything possible, both formally and informally, to strengthen and increase the interest in and support of Cheeloo by the Methodist Board. Just now, because of heavy deficits, and loss of income through disturbed conditions in China, our Methodist friends are being forced to reduce somewhat their support of educational work in China, and are most reluctant to make any commitments. I am hopeful, however, that within the near future I can report favorable action on the request for Mr. Baker's return.

NAS-80 The Governors were warm in their praise of Dr. MacRae's service, and the ability and spirit he has always shown. They were unanimous in hoping he might soon be able to return to Tsinan and take up the administrative duties of the presidency. They were faced, however, by rather grave medical reports, and it was felt to be a serious question whether any further action

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at this time might not merely retard Dr. MacRae's recovery. It was therefore voted to take no definite action until the receipt of more complete medical advice. I believe Dr. Armstrong has within the last week cabled you that the date of Dr. MacRae's return is certain to be considerably postponed.

The Section welcomed the news that Dr. C. F. Johnson will be available to assist in matters of correspondence. Please extend to Dr. Johnson my own feeling of hearty satisfaction that he is able to render this service to Cheeloo.

NAS-52 and NAS-53. The Section was genuinely concerned at the news of the resignation of Dr. Braafeldt and the Misses Dinkelacker. All felt that these three have rendered distinguished service in the medical work of the University and it would be a great shame to lose them, particularly when medical and nursing workers are so urgently needed. It is hoped that Dr. Dickinson may be able to accomplish something through personal correspondence with the three. I wish to discuss the matter with Dr. Shields as soon as I see him.

NAS-54. These recommendations of the Field Board of Managers regarding changes in the University's procedure in making appointments and reappointments were discussed at some length. While recognizing that a number of important problems were involved, the Section felt that these recommendations are quite in accord with the present trend toward the placing of greater responsibility on the field, and so approved them without comment.

You will note that the recent actions of the Field Board and the British Section on the important subject of registration were merely noted, without any further official action. This indicates that the North American Section sees no cause for modifying Action NAS-34, passed at the meeting on March 23, 1927, in which the Section approved the Field Board of Managers proceeding in the matter at their discretion. Naturally, there are differences of opinion among the members of the Board of Governors and the constituent mission bodies as to the time and method by which registration should be effected, though all are agreed in favoring the principle of registration so long as the Christian character of Cheeloo is safeguarded. Yet the Board of Governors has the fullest confidence in the wisdom and Christian spirit of the Field Board of Managers, and is fully trusting their judgment on questions of when and how action shall be taken. The power to go forward or to delay action has been formally committed to the Managers, and no further action by the Governors is needed.

Campaign Matters. You will note that by action NAS-57 the Section requested Dr. Shields to give some time at least to Cheeloo promotion work. We all feel that these are important days for all our Christian colleges and universities in China, and we must not let their promotion here in America be neglected, even though it may be some months before there is much hope for favorable reactions to financial appeals. There are many things Dr. Shields can do, particularly in medical promotion, if his plans will permit. We cabled this request to Tsinan immediately after the meeting.

Congratulations and Appreciation. The Governors were much gratified to learn that the fiscal year had closed in such a satisfactory manner, in spite of the financial problems which had to be faced. All were enthusiastic in their praise

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of the way the University has carried on during the past year. The cable authorized by NAS-90 does not represent a perfunctory and routine action, but a hearty expression of profound appreciation.

Question of Morgan. We are working on this matter, together with Dr. Morgan and others of the staff. I hope to write again on this in a short time.

Very sincerely yours,

B. A. Garside

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INDEXED

Shantung Christian University

January 18, 1928

Dr. Li Tien-lu,
Shantung Christian University
Tsinan, China.

Dear Dr. Li:

As requested in your letter of December 13th I have taken up with Dr. Gamewell of the Methodist Board the question of the return to China next summer of Dr. D. C. Baker. I find that Dr. Baker is listed for return to China next summer and there seems to be an excellent chance of his being sent out although the secretaries of the Methodist Board are very reluctant to make any commitments until after the General Conference in May.

As you probably know, all of our mission boards are just now facing heavy deficits and rather serious financial problems. The disturbances in China have made deep cuts in their receipts for the work there and all boards are struggling desperately to get through the crisis without disastrous results. All of the Methodist secretaries are very cordially sympathetic. Dr. Gamewell in particular often refers with pride to the excellent work you have been doing through these years since he was one of your early teachers. We will do all we can to get Dr. Baker back to Cheeloo next fall. As soon as we can get any definite word from the Board I will immediately notify you and will, if necessary, cable. In case Dr. Baker's return is not found to be possible I will try to follow up your suggestion in regard to Miss Rankin.

Very sincerely yours,

B. A. Casside

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齊魯大學

濟南山東

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

SHANTUNG

Board Offices

CANADA
299, Queen Street, West
Toronto

UNITED STATES
150, Fifth Avenue,
New York City

BRITAIN
22, Furnival Street,
London, E. C. 4.

Incorporated by Act of Parliament
Dominion of Canada

Officers of the University

HAROLD BALME, F. R. C. S.
President.
JOHN D. MacRAE, B.A., D.D.
Dean, School of Theology
LI TIEN-LU, Ph. D.
Dean, School of Arts and Science
RANDOLPH T. SHIELDS, M.D.
Dean, School of Medicine
S. LUELLA MINER, D. Litt.
Dean of Women
H. R. WILLIAMSON, M.A., B.D.
Director, Extension Department

TRANSFER

INDEXED

OFFICE OF THE PRESIDENT

1st February, 1928.

Mr. B. A. Garside,
China Union Universities,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

I am enclosing herewith the minutes of the meeting of the Administrative Council held on Friday last. The meeting had perforce to be called at short notice, so that we were fortunate to be able to secure a quorum. Though the business conducted was of great importance, there is not much that calls for detailed comment on my part.

// In connection with the budget and with Minute A.C.0248 I would like to point out how sincerely every department of the University is seeking to practise the most rigid economy, in order to try and live within the income which we can hope to receive next year. We are sending you a detailed copy of the budget made out in parallel columns, so that a comparison of the items with those of last year will show where cuts have been made. In the case of the Arts School, their keen realisation of the serious financial position in which they have been placed for the last two years, has led them to take measures for retrenchment which surprised the members of the Administrative Council and led them to express their appreciation as they have done in Minute 0248.

I feel it my duty to inform the Governors, and the supporting Boards through them, that in facing these reduced appropriations for the carrying on of the University, there was a remarkable absence of opposition or complaint from those who are responsible for the well-being of the work in the different departments. It was realised that these measures arose out of the hard necessity of circumstances, though everyone felt that some of these reductions are vital cuts at the efficient working of this institution.

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Mr. Garside

To be sure, there is a salutary economy which eliminates superfluous items of expenditure and stops waste, but there is also an economy which in the end is uneconomical, which reduces operating expenses below the amount necessary for real efficiency. We do not deny that there must be a margin in the expenditure of this large institution, where economy may and should be strictly applied, but circumstances have made us go even beyond that margin and cut the operating budget for departments in the Arts School to a bare 70%. The situation seems all the more embarrassing in view of the fact that we do not now feel free to appeal to the Boards for increased appropriations, because we are aware of the ebb tide in the financial situation in Great Britain and the United States.

However, we hope that this is only a very temporary condition and that the situation will become normal again shortly, so as to relieve the tension of our anxieties. Meanwhile we will appreciate whatever you are able to do to help us to tide over the present straits.

With regard to the deficit of \$500 which appears in the General University estimates, we hope that there may be funds liberated during the course of the year to meet that. It is possible that we may not be able to hold a summer school, when the \$300 set aside for that purpose would be available. It is also our hope that since we have had to make such serious cuts at this end to make ends meet, the central office in New York will be able to effect some economies so that the \$800 allocated may leave a substantial surplus.

Minute A.C.0250. As we have heard from Toronto that it will be impossible for Dr. MacRae to return to China at present, it was necessary for the Administrative Council, in view of my departure, to make some arrangement for the President's office. They have accepted the recommendation of the Senate that Dr. P. C. Kiang be appointed acting-president temporarily, with Dr. Ingle to assist in the work of the Dean of the Medical School.

Minute A.C.0254. In recommending that Dr. Wheeler take furlough at the end of the spring term, it was not thought necessary to couple with it the invitation to return, as this matter will be taken up by the Medical Faculty nearer the time of his leaving.

Minute A.C.0259. We are again approaching the Baptist Missionary Society with regard to the amount needed for the salary of Mr. Djang Po-hwai, which appears in the budget of the Theological School simply as "Chinese salary".

We are not delaying the despatch of these Minutes until the set time for protest from the members of the Board has expired, but should we receive such expressions of disapproval we will cable you accordingly.

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FEB 1 1928

Mr. Garside

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Your letter of December 14th came duly to hand. With regard to your inquiry as to the need for nurses, Dr. Wheeler tells me that he and Miss Wilson have both written to you on that subject since sending you the cable in reply to yours of the 14th, so that there is no need for me to say anything further.

The question of Miss Vance's support was taken up on September 14th last in a letter which Dr. MacRae wrote to Mrs. Roys, sending copies to Miss Hodge, Mrs. Avann and Miss Miner. In the absence of any reply from any of these ladies we do not know what reception was accorded to the suggestion that Miss Vance should be supported as one of the quota of six teachers of the American Presbyterian Women's Board or of the Methodist Women's Board. I enclose a copy of the letter referred to. Perhaps you could take up the matter with the Women's Committee.

I am leaving Tsinan in a little over a week, and go first, as you know, to the Jerusalem Conference. I then hope to spend two or three months in England, afterwards proceeding to the United States. You can of course communicate with me at the Cheeloo office in Farnival Street. I expect to reach London about the end of April. I am now handing over the duties of the President's office to Dr. Kiang so that you will reply to him concerning matters of University administration.

Your cable of the 25th ult. was received as follows: "If you have not already done so, please send during the next few days materials, pictures, quarterly publications, for the month of March". We are not quite certain what you mean by this, but gather that it is an appeal to the Publicity Committee to let you have any material in their hands before the meeting of the Board of Governors. We are therefore passing it on to Mrs. Smith and have informed the other members of that committee of your request. The new General Bulletin is unfortunately not yet through the Press but as soon as it is completed we will send you a supply. The Bulletin of course is being posted week by week, and we hope that you will have been able to gather a good deal of information from that.

Hoping to see you in the course of a few months.
With kind regards.

Yours sincerely,

Arthur Le Chas. F. Johnson
Vice-president Advisor

LTL/GMH
CFJ

P.S. Minutes are just to hand.
Sorry for the delay in getting ours off, but it was impossible to finish
~~them~~ earlier.
A cable has this moment come in from London "Board meeting
in New York April"
G. W. Jackson

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FEB 1 1928

Your letter of December 14th was duly received and
I am sorry to hear that you are unable to attend
the meeting on the 21st. I am sure you will have
a very successful one and I am sure you will
be able to do a great deal of good for the
cause.

The question of the 21st was taken up on
December 14th in a letter which Dr. ... wrote to
you, setting forth the reasons why it was
impossible for you to attend. I am sure you
know that the question was decided in your
favor and that you should be able to attend
on the 21st. I am sure you will be able to
do a great deal of good for the cause.

I am leaving tomorrow for ... and will
be back on the 21st. I am sure you will
be able to do a great deal of good for the
cause. I am sure you will be able to
do a great deal of good for the cause.

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SHANTUNG CHRISTIAN UNIVERSITY

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150 Fifth Avenue, New York
March 17, 1928

TREASURERS OFFICE

To Members of the North American Section
of the Board of Governors.

We are sending you herewith the following material:-

- (a) Minutes of the British Section, meeting of January 6, 1928, with two appended documents.
- (b) Minutes of Administrative Council of the Field Board of Managers, meeting of January 27, 1928, including proposed budget, 1928-29.

Dr. Li Tien-lu and Dr. C. F. Johnson comment on the minutes of the Administrative Committee as follows:-

"In connection with the budget and with Minute A. C. 2048 I would like to point out how sincerely every department of the University is seeking to practise the most rigid economy, in order to try and live within the income which we can hope to receive next year. We are sending you a detailed copy of the budget made out in parallel columns, so that comparison of the items with those of last year will show where cuts have been made. In the case of the Arts School, their keen realization of the serious financial position in which they have been placed for the last ~~years~~ years, has led them to take measures for retrenchment which surprised the members of the Administrative Council and led them to express their appreciation as they have done in Minute 0248.

I feel it my duty to inform the Governors, and the supporting Boards through them, that in facing these reduced appropriations for the carrying on of the University, there was a remarkable absence of opposition or complaint from those who are responsible for the well-being of the work in the different departments. It was realized that these measures arose out of the hard necessity of circumstances, though everyone felt that some of these reductions are vital cuts at the efficient working of this institution.

To be sure there is a salutary economy which eliminates superfluous items of expenditure and stops waste, but there is also an economy which in the end is uneconomical, which reduces operating expenses below the amount necessary for real efficiency. We do not deny that there must be a margin in the expenditure of this large institution, where economy may and should be strictly applied, but circumstances have made us go even beyond that margin and cut the operating budget for departments in the Arts School to a bare 70%. The situation seems all the more embarrassing in view of the fact that we do not now feel free to appeal to the Boards for increased appropriations, because we are aware of the ebb tide in the financial situation in Great Britain and the United States.

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However, we hope that this is only a very temporary condition and that the situation will become normal again shortly, so as to relieve the tension of our anxieties. Meanwhile we will appreciate whatever you are able to do to help us to tide over the present straits.

With regard to the deficit of \$500 which appears in the General University estimates, we hope that there may be funds liberated during the course of the year to meet that. It is possible that we may not be able to hold a summer school, when the \$300 set aside for that purpose would be available. It is also our hope that since we have had to make such serious cuts at this end to make ends meet, the central office in New York will be able to effect some economies so that the \$800 allocated may leave a substantial surplus.

Minute A.C. 0250. As we have heard from Toronto that it will be impossible for Dr. MacRae to return to China at present, it was necessary for the Administrative Council, in view of my departure, to make some arrangement for the President's office. They have accepted the recommendation of the Senate that Dr. P. C. Kiang be appointed acting-president temporarily, with Dr. Ingle to assist in the work of the Dean of the Medical School.

Minute A.C. 0254. In recommending that Dr. Wheeler take furlough at the end of the spring term, it was not thought necessary to couple with it the invitation to return, as this matter will be taken up by the Medical Faculty nearer the time of his leaving.

Minute A.C. 0259. We are again approaching the Baptist Missionary Society with regard to the amount needed for the salary of Mr. Djang Po-hwai, which appears in the budget of the Theological School simply as 'Chinese salary'."

We feel that the financial problems referred to above are of particular importance. They will come up for consideration at the meeting of the Board of Governors on April 12th.

Faithfully yours,
B. A. GAFSIDE
Secretary,
North American Section.

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET - BOSTON, MASS.

SECRETARIES

JAMES L. BARTON, D.D., EMERITUS
WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE
ERNEST W. RIGGS

MEDICAL SECRETARY

MARK H. WARD, M.D.

Foreign Department

ASSOCIATE SECRETARY

MISS MABEL E. EMERSON

ACTING SECRETARY

ROBERT E. CHANDLER

ASSISTANT SECRETARY

HERBERT E. B. CASE

Shantung

SHANTUNG

June 15, 1928

TRANSFER

Copy
INDEXED

*of Chandler
6/15/28*

Acting President Li T'ien Lu
Shantung Christian University
Tsinan, Shantung, China

My dear Mr. Li:

This will inform you that our American Board by a recent vote has made a grant of \$800 out of its Higher Educational Fund for your University. This is for the school year 1928-29. It is a larger grant than has previously been made, being \$800 instead of \$500. We understand that \$500 previously has gone into the School of Theology. We wish to continue that, and the amount will be sent to you through the Treasurer of the North China Mission (Mr. A. C. Grimes -- or Mr. J. H. McCann -- in Tientsin). The other \$300 will be a partial gift towards the salary of a Chinese Dean of Women. That amount will be sent to the Treasurer of your women's unit, Miss Shaw.

We watch the history and the individual bulletins from Cheeloo with the deepest interest. You have been through stormy times, - stormy in more ways than one. It hurts us to think of the terrible losses in personnel that have come to Cheeloo. It is splendid to see how you yourself and Mr. Lo and others have stepped into heavy responsibilities and carried them well. We wish we could back you up more adequately all round. It is a great regret to us that Mr. Cady cannot go back to you for the present. We shall do our best to get him into good shape and hold him for your work. I am very glad that Mr. Stanley will be going to you in September.

With most cordial regards, I am,

Very sincerely yours,

Robert E. Chandler

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INDEXED

SHANTUNG

Shantung Christian University

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

October 22, 1928

My dear Dr. Li:

We are all sincerely grateful to you for your willingness to cut short your plans for study in the West in order to return to the University much earlier than was at first intended.

We can appreciate the personal sacrifice this has meant to you, but we recognize the fact that your presence in Tsinan this fall will be of tremendous value to the University. Cheeloo has been facing unusually difficult problems this last year and it is good to know that you are back on the campus to assist with their solution.

We have just mailed the field thirty copies of the minutes of the Executive Committee meeting held on September 24th. I believe that no extended comments are required, but I will mention briefly the two most important items discussed at the meeting.

Application to Rockefeller Foundation. I am at this time writing to Dr. Shields commenting on this action. The Committee was hopeful that the Foundation might be persuaded to continue their grant for the year 1929-30 on the same basis as for 1928-29 and our actions were taken with that hope in mind. I have just received a letter from Dr. Pearce stating pretty definitely that \$40,000.00 Mex. is the maximum we can hope for from the Foundation. Even that amount, however, will be of tremendous value to the School of Medicine during this time when the securing of an adequate endowment is necessarily delayed.

Possibility of the return to the field of Dr. Harold Balme. Action NASEC-95 was voted in the hope that it might be found possible for Dr. Harold Balme to return to China at least for the time being. We have not heard from England since this action was taken although possibly the London office has already cabled to the field telling you whether or not there is any possibility of Dr. Balme's return. I am sure that if Dr. Balme could return to Tsinan for a short time he would not only be able to greatly help the University in this critical period of reorganization, but would fit in most happily with all the present lines of progress along which all our Universities are moving.

Action by Presbyterian Board in regard to quota. Dr. Scott's letter and the action of the Field Board of Managers were reported to the Committee and spread on the minutes although no definite action was taken.

0042

Dr. Li-Tien-lu-2

10/22/28

Our Presbyterian friends feel that their reduction in the quota of Tsinan is nominal rather than real and that as the matter now stands, they are supporting the work at Cheeloo more fully than in most other places in China. The chief thing we can hope for, therefore, is that there will be no further reduction of the quota.

We are all gratified to know that Cheeloo opened this fall under such comparatively encouraging conditions. We hope that within a short time there will be a complete withdrawal of the Japanese forces from the vicinity of Tsinan so as to permit of the restoration of normal conditions once more.

With the warmest personal good wishes, I am

Very cordially yours,

B. A. Gaiside

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SHANTUNG

Shantung Christian University

November 30, 1928

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

On November 27th we received a cablegram from the University reading as follows:-

"Can Arts budget Hall grant next year? Cable amount."

In reply we sent the cable of which a confirmation copy is attached hereto.

There have been no definite developments in the Hall Estate for some months. We have, however, recently learned from a very authentic source that the Trustees are planning to complete their distribution of the Hall funds shortly after the beginning of 1929, and that Cheeloo is still on their list of institutions to be benefited. The amount of what any of the Universities will receive, or the conditions under which such gifts will be given, is not definitely known, although these details were probably settled months ago. We understand that the provisions for Cheeloo are still as we have indicated in previous communications:- that is, a total amount of \$250,000.00 of which some may be paid over as straight endowment, and the remainder held in trust ~~for~~ ^{by} the Harvard-Yenching Institute, the income to be paid over from year to year, subject to the maintenance of a satisfactory department of Chinese by the University. It is still hoped also that income for the year 1928 will be paid to each of the Universities at about the same time as the distribution of funds is being completed. This too is only a hope at the present time. As soon as anything further is known I will at once write or cable.

I believe we have not formally acknowledged Mr. Lo's letter of September 10th written from the President's office. We were all very much pleased to find that the University was able to open up this fall with the enrolment given in Mr. Lo's letter. Probably no institution in China has had such a prolonged and trying experience as Cheeloo has passed through during the past few years. I certainly hope that 1929 will mark the beginning of a much happier era.

Mr. Lo discusses the case of Mr. and Mrs. H. K. Chen to whom I referred in my letter of June 14th. We have not been able to find out much

0044

Dr. LA-2

11/30/28

more about Mr. and Mrs. Chen and their plans, but I understand that they are in China now anyway so you will probably be able to follow up the case if you are interested.

I believe the other matters in Mr. Lo's letter have already been covered in other correspondence.

Very sincerely yours,

B. G. Garside

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TRANSFER

SHANTUNG

INDEXED

Shantung Christian University

November 30, 1928

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

We are sending at this time a sufficient quantity of the minutes of November 21st meeting of the North American Section of the Board of Governors to supply all members of the Field Board of Managers. In this letter I will comment on such actions as seem to require further discussion or explanation.

Appointment of Dr. George H. Corey. This appointment, as recommended by Dr. Shields, was confirmed by the Board without much discussion. Dr. Corey is sailing tomorrow for China and should be in Tsinan a week or so ahead of this letter. I have not had the privilege of meeting Dr. Corey but from his correspondence and from the letters we have had about him he seems a most promising recruit for the staff.

Continuation of grant from Rockefeller Foundation for School of Medicine. You will note that the Rockefeller Foundation has continued for 1929-30 its grant to the School of Medicine in the amount of Mex. \$40,000.00 and on the same conditions as it has heretofore given from year to year. We very much regret that the Foundation reduced the grant from \$49,000.00 to \$40,000.00 this year but as there was a pretty general understanding that this would probably be done the action did not come as a surprise. I understand that the reduction does not in any way indicate a lessening of interest by the Foundation but was made simply because the previous grants of Mex. \$49,000.00 were given at a time when it was thought that the new hospital would be completed and since the completion of the hospital has now been postponed to an indefinite future the Foundation felt that a grant of Mex. \$40,000.00 would be more appropriate.

Quota of United Church of Canada. Dr. Armstrong has very kindly succeeded in getting the United Church of Canada to formally define its quota on the University staff as consisting of three members, one in each of the Schools of Arts, Theology and Medicine. Its action, we understand, guarantees that the U.C.C. will provide a cash equivalent if at any time there is a vacancy on its quota. I believe that at the present time the U.C.C. not only has its full quota but has even gone so far as to lend additional members to the staff to help out in the present emergency.

Communication from Protestant Episcopal Church. This is an item

0046

11/30/28

which was cleared some months ago but a record was made in the minutes in order to get the matter formally on record.

Minutes of the Field Board. Most of the actions taken on Field Board items were simply routine and need no particular comment. Action NAS-103 approving Field Board minute No.780 was passed heartily by the Section. In connection with this action allowing former graduates of the University who have done at least three years teaching in the University to secure their degrees without the necessity of one additional year of residence there, several members of the Section suggested that a similar provision might be made for other alumni of the University who have taught for a similar period in other universities of recognized standing. It was felt that while safeguards would have to be provided to insure that such teaching work had been done in institutions with the proper academic standards, still there would probably be a number of alumni throughout China who would be qualified to receive their degrees after submitting a thesis and conforming with the existing thesis regulations. The Section recognized that any action on such a proposal should be initiated by the Field Board of Managers, but asked me to pass on informally an intimation that they would be happy to approve such an action if taken by the field.

Continuance of Miss Wilson's appointment to the Nurses' Training Staff. Action NAS-108 was taken at the suggestion of some members of the Woman's Committee who pointed out that Miss Wilson's present two year appointment to Cheeloo will terminate next spring and that, since the North China Conference is anxious to have her return, steps should be taken at once if we hope to keep her longer in the work she is now doing. Everyone feels that Miss Wilson's services have been so invaluable to the University that she should, if at all possible, be retained in this position.

Relationship of Cheeloo to the Correlated Program. About seventy-five per cent of the time of the meeting was spent in an animated discussion of the Correlated Program and the relationship of Cheeloo to this program. Dr.Wallace brought to us the benefit of not only his long experience in China, but also of his recent visit to the field. Dr.Wallace, Dr.Monroe and Dr.Cochran took a leading share in the discussion and other members of the Board got in their comments as they could. It was extremely interesting and I wish that you might have been present to hear it. It was the general feeling of the Section that the proposal for the coordination of our China Colleges is a tremendous forward step and that the place Cheeloo is asked to fill gives the institution one of the most inspiring opportunities of educational service that any University in China could possibly have. It was agreed, however, that any definite commitment at this time would be premature, and further, that the Board of Governors should not take any conclusive steps except on the recommendation of the Field Board of Managers. Therefore, the Section confined itself to general approval of the principle of coordination and of the proposals for Cheeloo within the Program. We look to the Field Board of Managers to make recommendations as to the place of the University in the Program and the details of its participation.

I have been very much interested to follow week by week in the Cheeloo Bulletin the discussion on the campus in regard to the Program. Just this morning I have had the privilege of reading a letter from Mr.Lo-

0047

Dr. Li-3

11/30/28

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benstine to Dr. Wallace, written immediately after Mr. Lobenstine's return to Shanghai following his visit to Tsinan. Dr. Paul Monroe is sailing for China this week and is hoping that he will have an opportunity to talk over with you many of these matters of great importance to the University. I certainly hope you have a chance to get his viewpoint on the place of Cheeloo in a coordinated program of Christian higher education for all China. His schedule is so full there is probably little hope of getting him to visit Cheeloo, particularly since the Tientsin-Pukow Railway is not operating. If he could visit the campus and discuss the Program with the staff it would certainly be of tremendous help, but if that is impossible, at least I hope that you and other members of the staff will have a chance to talk with him.

University staff. The Board of Governors have been greatly concerned all the year over the shortage of the administrative and teaching staff at Cheeloo due to the absence of Dr. Balme, Dr. MacRae, Mr. Cady, Dr. Adolph and so many of the other Western men. We asked Dr. Monroe to try to find time to talk over these staff problems with the administrative officers of the University and the Field Board of Managers.

It is probable that the next important meeting of the Governors will be the annual meeting of next April. I trust that the field will be able to send us well in advance of that meeting any material they wish to have the Governors consider at that time.

Very sincerely yours,

B. A. Garaid

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P.S. You will note that the Section, by MAS-102, voted "to confer upon Professor Wang Hsi-on the honorary degree of Master of Science" rather than simply voting to concur in the action FBM-779 by which "the Field Board of Managers conferred on Mr.Wang the honorary degree of Master of Science". The reason of ^{the} wording this action by the Section is that Article VIII (b) states that "The Governors, upon nomination or approval of the Board of Managers, may confer honorary degrees". To be technically correct, therefore, the degree should be conferred by the Governors upon the nomination of the Managers rather than being conferred by the Managers direct.

of this law

In this particular instance the exact order of procedure is perhaps of no great importance. The Governors, of course, approved most heartily the conferring of the degree on Professor Wang and asked me to write him a letter extending their warm appreciation of his services. I am anxious that Professor Wang should not be embarrassed in any way by a discussion of the technical procedure to be followed in conferring the degree, so I am appending this comment in a separate postscript. I feel that you will not want the Board of Managers to take any formal note of the correction or to discuss the matter in any way that would embarrass Mr.Wang. The Section merely suggested that we call the point to the field's attention so that our procedure in future would be clarified.

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SHANTUNG

Shantung Christian University

Confidential and Unofficial

December 24, 1928.

Dr. Li T'ien Lu,
Shantung Christian University,
Tsinan, Shantung, China.

My dear Dr. Li,

I enclose a copy of an acknowledgment I have just sent Mr. Rowley.

Let me say quite confidentially and unofficially, that I am thoroughly angry and disgusted at this correspondence, which was sent to us quite irregularly, and evidently hurried off to beat the Field Board minutes and covering letters to New York and London. I try in all correspondence to preserve an attitude of impartial judiciousness, but for matters of this sort I have no patience whatever, and feel no particular urge to try to cultivate Christian forbearance.

This is the third time this year that letters have come to America from disgruntled members of the Cheeloo staff, all addressed to members of the Board of Governors and evidently having no other purpose than to air some personal prejudice. I quite realize that the administrative officers of the University are powerless to prevent such happenings, except as they are able to choose and to retain staff members of a different spirit than this. But you can quite appreciate the incalculable damage such unfortunate and ill-advised correspondence must have here in the west. The merit or lack of merit of the viewpoint presented is quite secondary - the thing that counts is the spirit in which these things are done.

Had the writer of this particular correspondence belonged to my own country and mission, I believe I would have exhausted my ability to tell him in the straightest language I could command just what I think of the matter. As it is, I have tried to be as courteous and non-committal as the circumstances permit. I have every sympathy for those who see the question of registration from the various differing viewpoints, but I believe that this particular bit of correspondence will meet with scant sympathy on either side of the Atlantic. Unofficial reports from Great Britain indicate that it helped beautifully to defeat the very viewpoint it is advocating.

With warmest admiration for the splendid way in which you have guided the Cheeloo craft through dangerous waters, I am

BAG/G

Very cordially yours,

B.A. Harvill

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